# SBIR/STTR A non-expert view

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#### **Disclosures**

- Microbial Imaging, Inc. equity, IP
- Hydrocyanine Dyes Licensing revenue (at some point in my life...maybe, maybe not)
- Cell Precision, LLC equity and IP

#### A few Opening Thoughts

- Focus today primarily on NIH. All federal agencies support SBIR/STTR mechanism.
- NIH SBIR/STTR program is a set aside.
- Funding used to be easier, it is getting much more competitive.
- You need a business person
- After doing this, you will be forever grateful for what OSP does for you

#### More Thoughts

- It is a shorter timeline from application to funding (compared to RO1's)
  - Typically 6 months
- This is not a rapid process
  - Funding gaps between phases almost mandatory
- Lots of compliance issues
  - Animals, COI, etc.
- Start 4-6 months prior to submission deadline
- You need a CEO usually not the faculty member but can be with permission

#### What is a Small Business Concern?

- It is a company....LLC and others OK
- Must be in US (<40% foreign owned)</li>
- <500 employees</li>
- Other rules apply
- ?? Special advantages to women and minority owned companies—not really
- Must be <u>For Profit</u>

#### **Getting Ready to Apply**

- Form a company Guide on NIH Site
  - Legal Zoom etc. to set up a register your LLC
  - Dunn & Bradstreet number
  - IRS registration (EIN)
  - Approval from Emory SOM COI office
  - SAM registration
  - Registration at Grants.gov
  - ERA Commons registration
  - SBA registration

#### Good Info SBIR.NIH.Gov



#### Alphabet Soup

SBIR = Small Business Innovation Research

STTR = Small Business Technology Transfer

#### SBIR vs STTR

#### SBIR

- Grant is to the small business concern
- Academic partner may get a subcontract
- PI must be employed by the small business
- The pot is bigger
- Minimum 67% of budget to small business in Phase I
- Minimum 50% of budget to small business Phase II

#### STTR

- Grant is to an academic institution
- Small business must get a subcontract
- PI can be employed at either the academic institution or the small business
- Minimum 30% of budget to academic partner and 40% to small business (phase I & II)

## 3 Phase System

- Phase I Feasibility and Proof of Concept
- Phase II Research and Development
- Phase III Commercialization

#### Phase I – R41/R43

- Feasibility and Proof of Concept
- Limited to \$150K total costs
  - 6 months for SBIR
  - 12 months STTR
  - Not really true
    - Can go over the cap for "approved topics" no prior approval
    - SBIR's end up with 12 month terms
- Strong preliminary data not required
  - Not really true
- Business Plan not Required
  - Must have a chance of being profitable

#### Phase I (Continued)

- For SBIR 67% of the work (and the budget)
   must go to the small business
- For STTR minimum of 30% to the academic partner, 40% to the small business (i.e., up to 60% to the academic partner)
- A lot of Phase I grants never transition to Phase II

#### Phase II (R42/R44)

- Research and Development
- Limited to \$1,000,000 total costs
  - Can go over the cap for "approved topics" no prior approval required
- 2 year time period
- 12 pages
- Requires a good business plan
  - Formal, proscribed content, viable and critical
- Can have a Phase IIA and IIB
- Must have a good IP position

#### Phase II (Continued)

- SBIR up to 50% of budget to academic partner
- STTR same as phase I (30/40 minimum split)
- Additional equity a real plus
- The business team becomes much more important.

#### **Variants**

- Direct to Phase II
  - Requires equivalent of phase I data
  - SBIR only
- Fast Track
  - Phase I and Phase II Bundled
- Contracts SBIR and STTR PA's
- Special Announcements
- DOD has very specific SBIR/STTR programs

## **Success Rates (NIH)**

Submitted Funded Success Rate

| 2015 | SBIR     | Fast Track       | 337   | 66    | 19.6% | \$18,157,545  |
|------|----------|------------------|-------|-------|-------|---------------|
| 2015 | SBIR     | Phase I          | 3,425 | 514   | 15.0% | \$117,110,555 |
| 2015 | SBIR     | Total Phase II   | 823   | 241   | 29.3% | \$179,946,727 |
| 2015 | SBIR     | Regular Phase II | 442   | 163   | 36.9% | \$113,088,150 |
| 2015 | SBIR     | Direct Phase II  | 347   | 65    | 18.7% | \$55,150,363  |
| 2015 | SBIR     | Phase IIB        | 34    | 13    | 38.2% | \$11,708,214  |
| 2015 | STTR     | Fast Track       | 61    | 10    | 16.4% | \$2,171,909   |
| 2015 | STTR     | Phase I          | 911   | 149   | 16.4% | \$33,782,224  |
| 2015 | STTR     | Total Phase II   | 87    | 31    | 35.6% | \$21,597,183  |
| 2015 | STTR     | Regular Phase II | 87    | 31    | 35.6% | \$21,597,183  |
| 2015 | FY TOTAL |                  | 5,644 | 1,011 | 17.9% | \$372,766,143 |

## Observations from NHLB SBIR/STTR Study Section

- The review panel has experts from industry and academia
- If it looks like a "R" grant, it will die
- Smoke and mirror companies are easily detected by the review panel
- You have to have a solid value proposition
- A strong academic leader is a positive
- Publications matter
- You are competing with "SBIR Factories"

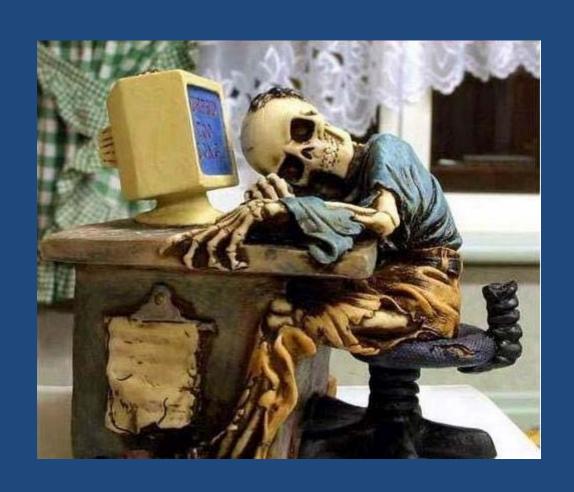
#### **More Observations**

- Most funded grants are A1's
- Devices do not seem to do well lately
- Drugs seem to be doing better
- External validation from big companies and experts really helps (i.e., letters of support)
- No foreign subcontracts
- You are not Bill Gates, do not pretend to be
- Don't forget your day job

#### **Pearls**

- Indirect Cost Recovery
  - Set your own rate up to 40%
- "Fee" possible
  - A reasonable profit maybe 7% or so of directs
- NIH will offer opportunities to other services
  - Market Analysis
  - Toxicology SLOW
  - Synthesis SLOW
  - Commercialization Readiness Pilot (CRP) Program
- SAM registration expires annually
  - Cottage industry out there to get you

# Beware of "Death by SBIR" A slow and painful process



#### Microbial Medical, Inc.

- Bacteria imaging agents
  - Targeted drug delivery
- Taylor, Murthy, Goodman and Wach co-founders
- Started with NIH Nanotechnology U01
- Boosted by GRA Phase IA, IB, II funding and a philanthropic gift
- SBIR Phase I x 2 (180K each)
- Phase II SBIR pending (\$1.6M)
- Angel Investors
- Lots of time and effort
- Expert Business Partners
  - Wach, Lowery, Martin